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The Increasing Brick-and-Mortar Efficiency of Community Banks

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Community banks have become more efficient on average since the 2008 global financial crisis.

The number of community banks in the United States has been declining steadily for decades, as has the share of total industry assets held by these banks. Because community banks play an outsized role in originating loans to small businesses, a continued decline in their numbers and asset holdings could constrain entrepreneurs' access to credit—and, accordingly, constrain growth in the overall economy.

One possible explanation for the declining number of community banks is that larger banks have benefitted from economies of scale and outpaced them in efficiency. Stefan Jacewitz examines how the efficiency of community banks has changed since the 2008 global financial crisis. He finds that community banks have in fact seen substantial improvements in efficiency, partially attributable to a relative decline in their brick-and-mortar expenses. His results suggest that community banks have made and continue to make meaningful gains even as the banking landscape evolves.

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Stefan Jacewitz serves as an Assistant Vice President and economist at the Federal Reserve Bank of Kansas City, where he is the oversight officer of the Banking and Financial Markets group. He has held leadership positions within the Federal Reserve System, the U.S. Department of the Treasury, and the Federal Deposit Insurance Corporation (FDIC). In 2024, Dr. Jacewitz served as Lead Author for the Financial Stability Oversight Council's annual report to Congress. His original research has been published in the Review of Financial Studies, the Journal of Econometrics, the Journal of Money, Credit, and Banking, the Review of Corporate Finance Studies, and the Journal of Financial Services Research. Dr. Jacewitz has a Ph.D. in Economics with a focus in financial econometrics from Texas A&M University and B.A. degrees in Mathematics and Economics from the University of Oklahoma. He has also completed the Senior Executive Fellows program at the Harvard Kennedy School and the Yale Program on Financial Stability's Symposium at the Yale School of Management.
